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Rutland County Council

Catmose Oakham Rutland LE15 6HP.

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Minutes of the **MEETING of the PLACES SCRUTINY PANEL** held in the Council Chamber, Catmose, Oakham, Rutland, LE15 6HP on Thursday, 26th November, 2015 at 7.00 pm

PRESENT: Mr J Lammie (Chair)
Mr E Baines
Mr O Bird
Mr G Conde
Mr W Cross
Mr J Dale
Mr O Hemsley
Mr A Mann
Mr M Oxley

In

Attendance: Mr R Gale
Mr R Begy
Mr T King
Mr A Mathias
Miss G Waller
Mr R Chandler
Mr S Lunn
Mrs A Greenhill

Leader and Portfolio Holder for Culture
Portfolio Holder for Places
(Development and Economy) and
Resources
Portfolio Holder for Places
(Highways, Environment
Transport and Community
Safety)
Chief Fire Officer
Deputy Chief Fire Officer
Treasurer – Combined Fire Authority

Apologies: None

Officers Present: Mr D Brown
Mr B Culpin
Mr A Merry
Mr P Phillipson

Director for Places – Environment,
Planning and Transport
Community Infrastructure and Planning
Obligations Officer
Finance Manager (Technical
Resources)
Director for Places – Development and
Economy

Mr N Tomlinson
Mr J Faircliffe

Senior Highways Manager
Housing Strategy and Enabling Officer

Ms N Brown

Coordinator - Corporate Support team

417 RECORD OF MEETING

The Record of the Meeting of the Places Scrutiny Panel held on 8 October 2015, copies of which had been previously circulated, were confirmed and signed by the Chairman.

418 DECLARATIONS OF INTEREST

Mr E Baines declared an interest in item 12 point 6.2 of the agenda, as he owns property in Uppingham Town Centre.

419 PETITIONS, DEPUTATIONS AND QUESTIONS

No petitions, deputations or questions had been received.

420 QUESTIONS WITH NOTICE FROM MEMBERS

No questions with notice had been received from Members.

421 NOTICES OF MOTION FROM MEMBERS

No notices of motion had been received from Members.

422 CONSIDERATION OF ANY MATTER REFERRED TO THE PANEL FOR A DECISION IN RELATION TO CALL IN OF A DECISION

No matter had been referred to the Panel for a decision in relation to call-in of a decision in accordance with Procedure Rule 206.

423 PRESENTATION FROM THE LEICESTERSHIRE FIRE AND RESCUE SERVICE

The panel received a presentation from the Leicestershire Fire and Rescue Service regarding the overall proposals currently being put forward as part of a consultation and the Medium Term Financial Strategy – Issues and Options.

The Chairman invited questions and comments, the following points were raised:

- i. There had been approval of a reduction in Fire Fighters (Operational Employees) and the budget had been removed as part of the proposed savings. The employees, however, were still in post and being paid and this was a major factor in the budget gaps recorded in the presentations;
- ii. Savings had so far been made by removal of vehicles. Reducing the number of employees was being looked as it was clear that employees that would leave

through retirement would not be sufficient. A six option plan had been put forward to look at a solution;

- iii. The Government spending review on 25th November 2015 would put further pressure on achieving reductions;

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Mr O Hemsley joined the meeting

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- iv. When setting the reserve consideration was given to the level of risk balanced against the needs of the operational budget;
- v. This consultation did not include provision in Rutland, that had been decided last year and the results of the trial of the First Responders and the Rapid Response Vehicle in Rutland would be assessed separately;
- vi. The risks had been analysed to ensure that by using resources at neighbouring stations and working together there would be no effect on operational capacity;
- vii. The population of Rutland, Leicestershire and Leicester had increased over the last few years, but the number of emergency incidents had reduced;
- viii. The number of large scale incidents had also been reducing by on average one per year;
- ix. A Community Risk Model had been devised in order to understand the geographical location of higher risk areas so that resources can be directed to the correct areas;
- x. Tactical Response Vehicles cost £200,000 less than a full fire engine and had reduced running costs. They were effective in dealing with small scale incidents and were only used to support full fire engines in large scale incidents. When a 999 call was made the systems were able to calculate which vehicle would be required at a given incident;
- xi. Staff have been consulted and accept the necessity of the proposals put forward;
- xii. The reductions are centred on On-call and retained fire crew;
- xiii. Cuts in neighbouring areas had been taken into account to ensure that all areas were adequately covered. Any further cuts in local areas would be assessed and any issues would be addressed;
- xiv. Mothballing properties could increase costs due to damage and security implications – this is why the recommendation was to sell properties as detailed in the summary of proposals;
- xv. The proposals will be considered at a meeting with the Fire Authority on 10 December 2015; and
- xvi. There was an over provision in the Oakham area, but this would be considered when the results of the trial of the Tactical Response Vehicle and First Responders were available.

* A copy of the presentations are attached to these minutes.

424 REPORT NO. 217/2015 PERFORMANCE MANAGEMENT REPORT - QUARTER 2 2015/16

Report No. 217/2015 from the Chief Executive was received.

The purpose of the report was to report on the Council's Performance for the second quarter of 2015/16.

The Chairman invited questions and comments. The report was taken without debate.

AGREED:

1. That the Panel **NOTED** the contents of Report No. 217/2015.

425 REPORT NO. 206/2015 QUARTER 2 FINANCIAL MANAGEMENT REPORT

Report No. 206/2015 from the Director for Resources was received.

The purpose of the report was to inform Cabinet and all Members of the full year forecast position as at Quarter 2 for 2015/16 and to alert them to issues that may impact on the Medium Term Financial Plan to enable them to maintain sound financial management of the Council's operations.

The following points were raised during discussion:

- i. Savings had now been made in the Special Educational Needs School Transport budget and so there was unlikely to be a pressure going forward.

AGREED:

1. That the Panel **NOTED** the content of Report No. 206/2015.

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Mr R Begy left the meeting and did not return.

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426 REPORT NO. 210/2015 DRAFT HOUSING ALLOCATION POLICY

Report No. 210/2015 from the Director for Places (Development & Economy) was received.

The purpose of the report was to ask the Panel to consider the draft Housing Allocation Policy (HAP) as part of the consultation process with local community stakeholders.

The following points were raised during discussion:

- i. There was some concern that local people should be prioritised. Reassurance was given that the revised criteria retained priority for local people, along with the local connection requirements and additional points were also available for those living in villages and being rehoused in the same village;
- ii. The new build programmes currently underway would ensure that there would be sufficient housing stock to make the changes viable;
- iii. The Government was moving the emphasis on affordable housing towards encouraging people to buy houses to live in rather than to rent out. This could lead to a reduction in availability of social housing in the long term;
- iv. Government guidance provides that reasonable preference must be given to people in armed forces in urgent need of housing;
- v. There are special circumstances that can be considered such as mental health issues;

- vi. There had been cases where people from outside the County had been transferred in and this negatively affected the local community. There were cases where a mutual exchange could be done with another Local Authority; there could also be exceptional circumstances; and
- vii. Having more people on the list helped the system to flow and prevented homelessness.

AGREED

- 1. The Panel **NOTED** the contents of Report 210/2015 and were supportive of the revised Housing Allocation Policy.

427 REPORT NO. 211/2015 PLANNING OBLIGATIONS SUPPLEMENTARY PLANNING DOCUMENT

Report No. 211/2015 from the Director for Places (Development & Economy) was received.

The Portfolio Holder, Mr King, introduced the report the purpose of which was to consider a review and update of existing Supplementary Planning Documents (SPDs) relating to planning obligations in the light of consultation responses, to be applied alongside the Council's Community Infrastructure Levy (CIL) Charging Schedule.

The following points were raised during discussion:

- i. The introduction of CIL would make it easier for developers to work out their obligations and would also make collection and enforcement easier for the council;
- ii. CIL would be used towards building community infrastructure in order to ensure the impact of housing growth is supported by services and facilities;

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Mr R Gale left the meeting

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- iii. CIL does not deal with affordable housing, this would be dealt with under the revised Supplementary Planning Document;
- iv. In exceptional cases it may be necessary for developers to pay both CIL and S.106 contributions, but there was a limit to the amount that the developer would have to pay and these situations would be very rare;

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Mr R Gale re-joined the meeting

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- v. The money would be collected by the Council. 25% of contributions would go to the Parish where a Neighbourhood Plan had been adopted, 15% where there was no adopted Neighbourhood Plan. The remaining amounts would be allocated in accordance with the specific needs and pressures that arise from each particular site;
- vi. A report was being prepared in order to deal with the Governance issues regarding allocation of the funds; and
- vii. Single dwellings which are self-build and meet the exemption criteria are not subject to CIL and therefore this may impact on the way that areas deal with

single dwellings in their Neighbourhood Plans in order that the area benefits from investment in its infrastructure.

AGREED

1. That the Panel **NOTED** the contents of Report 211/2015; and
2. That the Chairman would forward the comments of the Panel to Cabinet.

428 REPORT NO. 230/2015 STREET LIGHTING POLICY

Report No. 230/2015 from the Director for Places (Environment, Planning & Transport) was received.

The Portfolio Holder, Mr Mathias, introduced the report the purpose of which was to consider street lighting arrangements for Rutland.

The following points were raised during discussion:

- i. The policy was intended to make the system more fair for everyone and would also lead to considerable reduction in energy and maintenance costs;
- ii. Under Option 4, lighting had been categorised as either highway or community lighting. Energy costs for community lighting would be recovered from town and parish councils/meetings;
- iii. A policy document should be provided for where street and highway lighting will be provided in the future and a programme of lighting stock should be maintained and kept up to date;
- iv. New lights can be factory pre-set in order to dim at specific times. The level of dimming would only need to be minimal in order to achieve significant energy savings;
- v. There would be consultation with parish and town councils; and
- vi. The change in policy may result in the need to invest capital (which may be borrowed) in order to implement the changes. It was anticipated that the payback would take 7 to 8 years.

AGREED:

1. That the Panel **NOTED** the contents of Report 230/2015; and
2. That the Panel **SUPPORTED** Option 4, as set out in section 4 of the report and that the next steps would be for Officers to draw up a policy to go out for consultation.

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Mr N Tomlinson left the meeting and did not return.

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429 SCRUTINY PROGRAMME 2015/16 & REVIEW OF FORWARD PLAN

The next meeting would be the Special Budget meeting on the 13 February 2016.

The following topics were due to be considered at the 4 February 2016 Panel Meeting:

- Highway Capital Programme
- Local Transport Plan 4

- Waste Management Strategy
- Flood Risk Management Strategy
- Quarter 3 Financial Management report
- Quarter 3 Performance Management Report

The Chairman reminded Members that comments could be put forward to Cabinet where reports were not coming to the Scrutiny Panel Meeting.

430 ANY URGENT BUSINESS

There was no urgent business.

431 DATE AND PREVIEW OF NEXT MEETING

13 January 2016 – Budget

4 February 2016

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Chairman closed the meeting at 9.49 pm.

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Leicester, Leicestershire and Rutland Combined Fire Authority

Medium Term Financial Strategy – Issues and Options

6

Combined Fire Authority

24th September 2015

(Abridged for Rutland County Council , 26th November 2015)

Minute Item 423

Background

Where have we come from?

Most substantial government funding cuts ever experienced.

LFRS “spending power” is £34/head – lowest of all CFAs.

⇒

Second lowest council tax (£60.43).

Budget cuts of £9m approved since 2011/12.

LFRS - Context

Estate

20 Fire Stations

1 HQ

1 Workshop at County Hall

1 Training centre at Loughborough

1 Occupational Health Unit

Vehicles

39 Standard appliances (30 operational)

12 Special appliances

Staff (FTE)

405 Operational firefighters

28 Control Staff

15 Educational/Fire Protection Staff

94 Support staff

Supported by 231 retained firefighters

Budget 2015/16

Budget 15/16 – Key Points

Continuation of grant reductions.

Savings approved in two stages:-

- £2.7m per annum in February 2015
- ➔ Subsequent £3.3m from Operational Change Project

Reduction of 101 operational posts approved.

Funding gap of £2.1m by 2019/20.

Summary

Budget 2015/16

	<u>£m</u>	<u>£m</u>
<u>Expenditure</u>		
Employee costs		
• Operational	22.3	
• Other	4.5	26.8
	26.8	
Running expenses		7.6
Capital financing		2.7
		37.1
		37.1
 <u>Income</u>		
Council tax		18.1
Business rates		3.3
Business rates top up grant		5.0
Revenue Support Grant		8.4
Other grant		1.2
Fees and charges		0.9
		36.9
		36.9

Spending Forecasts – Spring 2015

	<u>16/17</u> <u>£m</u>	<u>17/18</u> <u>£m</u>	<u>18/19</u> <u>£m</u>	<u>19/20</u> <u>£m</u>
Spending	35.2	34.8	34.8	35.6
Resources	(35.3)	(34.2)	(33.8)	(33.5)
<hr/>				
BUDGET GAP	(0.1)	0.7	0.9	2.1
Add back:-				
Cost of posts disestablished but not vacated	1.0	1.7	1.8	1.3
<hr/>				
ACTUAL GAP	0.9	2.4	2.7	3.4
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What has happened since June?

17

National Funding

Government manifesto:-

- £30bn cuts 16/17 to 17/18
- £12bn from welfare
- £13bn spending cuts
- Budget surplus by 2019/20
- Protection for health and education

Budget, July 2015

Deficit reduction programme will take extra year.

Pace of reductions reduced, especially in 2016/17.

19

Defence added to protected services.

Public sector wages – 1% increases targeted.

What do we know now?

OBR public spending estimates to 19/20.

No figures for individual government departments.

Government spending review 25th November.

²⁰Settlement expected “close to Christmas” – multi-year?

We are able to make assumptions about:-

- Spending on protected services
- Cuts falling on unprotected services

These assumptions are necessarily crude: implications for planning.

National Resource Projections

	<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	<u>£bn</u>	<u>£bn</u>	<u>£bn</u>	<u>£bn</u>	<u>£bn</u>
National spending (OBR)	327.6	331.9	330.3	330.2	334.7
Less protected services	(250.1)	(256.1)	(261.5)	(267.4)	(274.6)
Unprotected services	77.5	75.8	68.8	62.8	60.1
Cuts to unprotected services		2.2%	9.2%	8.8%	4.3%

NB: Protected services will exceed 80% of total by 2019/20.

Government Grant Since 2013/14

	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>
Revenue Support Grant	11.8	10.2	8.4	7.6	5.4	3.5	2.4
Business rates top-up	4.7	4.8	4.9	4.9	5.0	5.1	5.3
²² Specific grant	1.3	1.3	1.3	1.3	1.3	1.3	1.4
Total	17.8	16.3	14.6	13.8	11.7	9.9	9.1
RSG cuts		13.9%	17.7%	9.3%	28.5%	36.1%	30.3%

Overall grant cut of 50% p.a.

Current Forecasts

Spending Forecasts

	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>
Budget 15/16	34.3	33.3	32.5	32.4
Add inflation:-				
• Pay	0.3	0.5	0.8	1.1
• Other	0.1	0.2	0.3	0.3
• Savings – 2014/15 Outturn	(0.6)	(0.6)	(0.6)	(0.6)
Capital Programme cost	0.2	0.2	0.4	0.6
Planning Provision	0.3	0.6	0.9	1.2
Budgeted spending	34.6	34.2	34.2	35.0
<u>Add Back</u>				
Cost of posts disestablished but not vacated	1.0	1.7	1.8	1.3
Actual forecast spending	35.6	35.9	36.0	36.3

Spending Forecasts : Assumptions

All agreed savings delivered!

Inflation:

- Pay rises at 1%
- Price inflation on specific costs only
- No provision for increments
- Pensions increases/contracted out NI

Capital Programme:

- As assumed in July

Operational Staffing:

- No compulsory redundancies
- Use of over-staffing reserve
- Staff leave when entitled to full pension

Inclusion of planning provision

NB: Figures assume no VR or secondment

High Risk Savings already Assumed

£000

2015/16 Budget Savings

Merger of control room with Nottinghamshire – on hold	400
Telephony charges – awaiting business case	30
Bringing payroll in-house	40
	<hr/>
	470

New OCP Savings

Introduction of Pooled crews – “grey book” negotiation required	854
	<hr/>
Total High Risk Savings	1,324
	<hr/>

Resource Forecasts

	<u>16/17</u> <u>£m</u>	<u>17/18</u> <u>£m</u>	<u>18/19</u> <u>£m</u>	<u>19/20</u> <u>£m</u>
<u>Local Resources</u>				
Council Tax	18.4	19.0	19.5	20.1
Business Rates	3.4	3.4	3.5	3.6
Fees and Charges	0.9	0.9	0.9	0.9
	<hr/>	<hr/>	<hr/>	<hr/>
27	22.7	23.3	24.0	24.7
<u>Grant</u>	13.8	11.7	9.9	9.1
	<hr/>	<hr/>	<hr/>	<hr/>
Total Income	36.4	35.0	33.9	33.8
	<hr/>	<hr/>	<hr/>	<hr/>
Grant	37.8%	33.5%	29.3%	27.0%

Resource Forecasts

Assumptions

Council Tax

2.0% tax increases each year (assumed referendum limit)

1.0% increase in underlying properties (conservative)

Business Rates

Growth in line with national projections

28

Revenue Support Grant

Based on assumed cuts in national spending

- 9.3% in 16/17
- 28.5% in 17/18
- 36.1% in 18/19
- 30.3% in 19/20

These assumptions are best current estimates

Spending and Resources

Overall Summary

	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>
Budgeted Spending	34.6	34.2	34.2	35.0
Resources	(36.4)	(35.0)	(33.9)	(33.8)
Budgeted Gap/(Surplus)	(1.9)	(0.8)	0.3	1.3
Actual Gap/(Surplus)	(0.9)	0.9	2.1	2.5

NB: These assumptions are volatile and accumulate all forecasting error throughout these slides.

Overstaffing Reserve

	<u>16/17</u>	<u>17/18</u>	<u>18/19</u>	<u>19/20</u>
	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>£m</u>
Balance on 1 st April	2.8	3.6	2.8	1.0
Potential addition	1.9	0.8		
Used	(1.0)	(1.7)	(1.8)	(1.0)
Balance on 31 st March	3.6	2.8	1.0	0

Shortfall

0.3

NB: Assumes no departures other than retirees.

All Reserves

March'15
£m

Earmarked reserves:-

- Overstaffing reserve 2.8
- Provision for redundancy 1.1
- Insurance 0.4
- 39 • Other 0.7

TOTAL EARMARKED RESERVES

5.0

GENERAL RESERVES

1.8

Potential to add £0.5m to provision for redundancy.

Conclusions

Smaller gap in 19/20 than previously forecast (£1.3m per annum).

Forecast is volatile, and will change.

Maintaining full establishment will exhaust reserves by 2019/20.

Overall position is highly geared.

Some big approved savings are high risk.

Encouraging departures will reduce drain on reserves.

Redundancy more cost effective than commutation.

Sensitivity

High level of gearing – lots of assumptions but budget is close to balance.

Impacts of:-

- 1% less council tax each year - £0.8m by 19/20
- RSG cuts 5% greater each year - £0.6m by 19/20
- Cessation of fire control merger and operational pooling proposals - £1.3m p.a. in 19/20

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Leicester, Leicestershire and Rutland Combined Fire Authority

Towards 2020: A Proud and Inspirational Fire and Rescue Service

2016/20 Draft IRMP Proposals

Summary of Proposals

- We propose to remove one of the two wholetime crewed fire engines from Loughborough fire station.
- We propose to close Central fire station and sell the building.
- We propose to establish Market Harborough as a single wholetime crewed fire engine fire station.
- We propose to revise existing plans to introduce Day Crewing Plus at Wigston fire station by establishing a two wholetime crewed fire engine fire station.
- As a consequence of revising the crewing arrangements at Wigston and Market Harborough fire stations, we propose to close Kibworth fire station and sell the building.
- ³⁶ We propose to establish Lutterworth as a wholetime crewed single fire engine fire station. The wholetime fire engine will be crewed between 0700 and 1900 hours Monday to Friday. On-call cover will be maintained outside these hours all other times.
- We propose to replace the on-call fire engine at Melton fire station with a Tactical Response Vehicle.
- We propose to replace the on-call fire engine at Coalville fire station with a Tactical Response Vehicle.
- We propose to replace the fire engine at Billesdon fire station with a Tactical Response Vehicle.
- We propose to remove the on-call crewed fire engine from Hinckley fire station.

Myth Busting

- Firefighter and public safety will be put at risk – ‘Cuts Cost Lives’?
- Finance and debt - Selling HQ will solve the financial problems?
- Increases in population, dwellings and traffic - Capacity to manage increasing number of incidents?
- ³⁷ The reduction in fire engines – We will not be able to resource large incidents and will have no resilience?
- Operational effectiveness will be compromised - Tactical Response Vehicle’s are vans equipped with pressure washers?
- Consultation process – It is not legally compliant?

Modelling

- Risk Methodology

Externally verified by Risktec – *“The work carried out by LFRS in developing the methodology and datasets to produce the Risk Methodology is a robust and comprehensive piece of work, presenting data in a manner which is both transparent and easy to understand.”*

- Fire Engine Travel Times

Road Type determined by Ordnance Survey Mastermap Integrated Transport Network (ITN)

Road speed is based on a 3 year average of actual road speeds achieved by fire engines responding to incidents

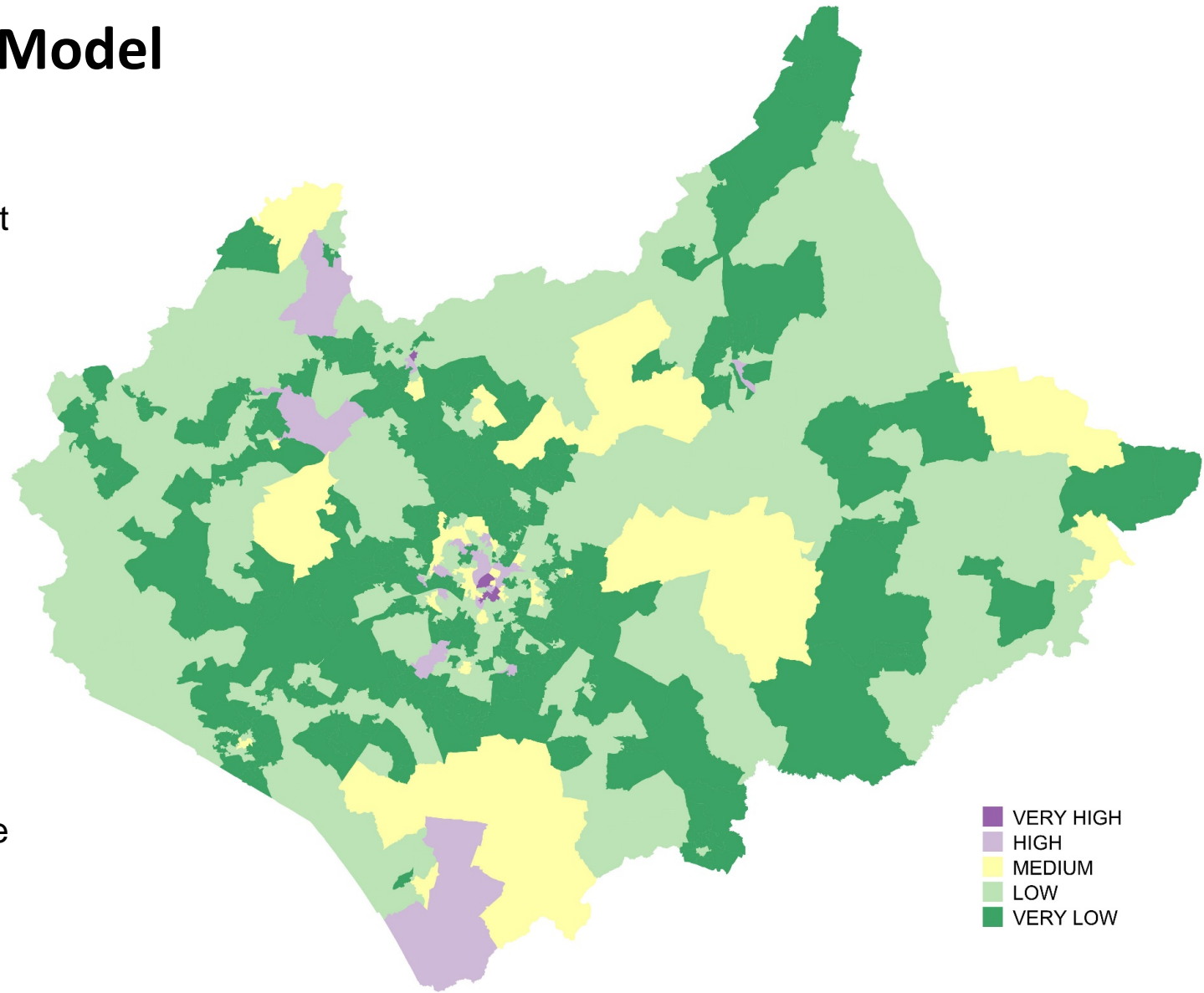
Community Risk Model

Based on lower super output areas (LSOA)

5 years of incident data, including:

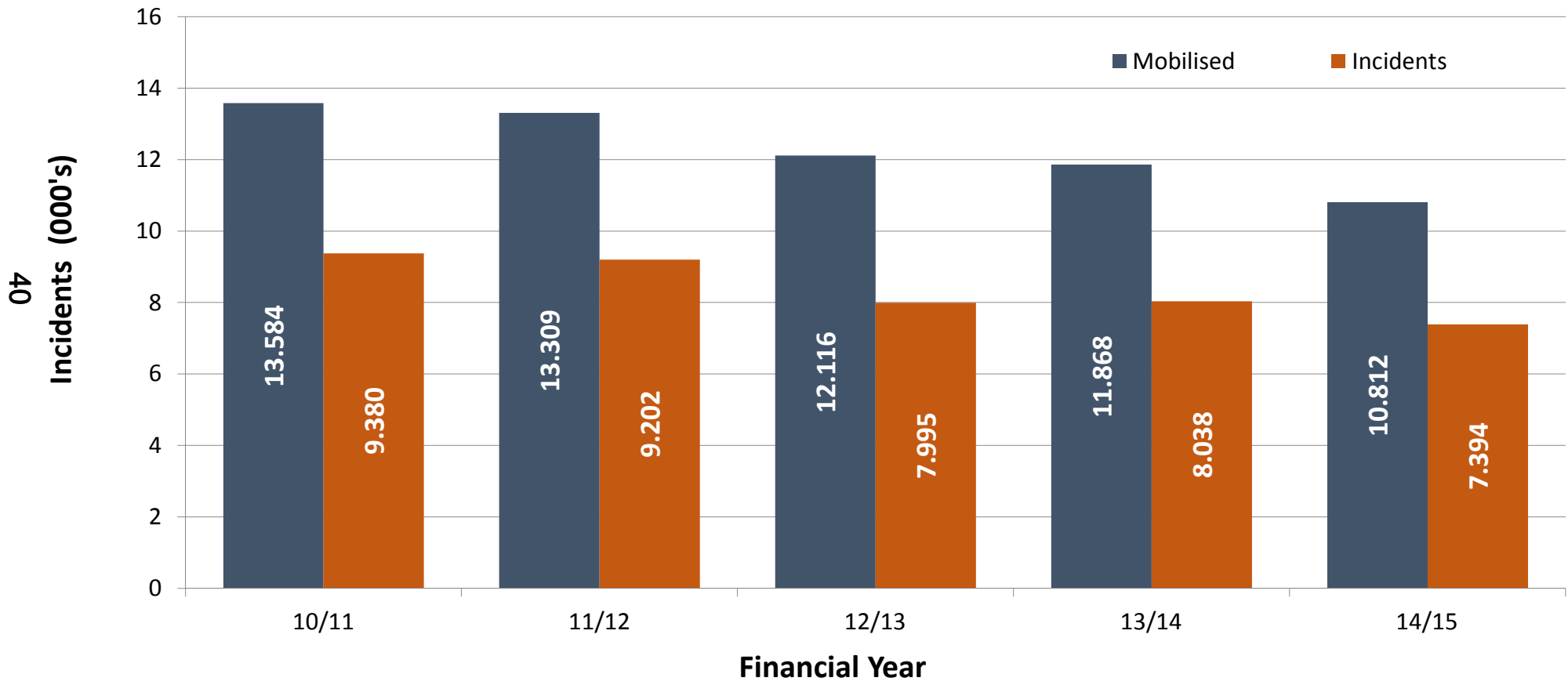
- ³⁹ Building fires
- Road traffic collisions
- Life risk special service
- Fatalities
- Casualties

As well as indices of multiple deprivation



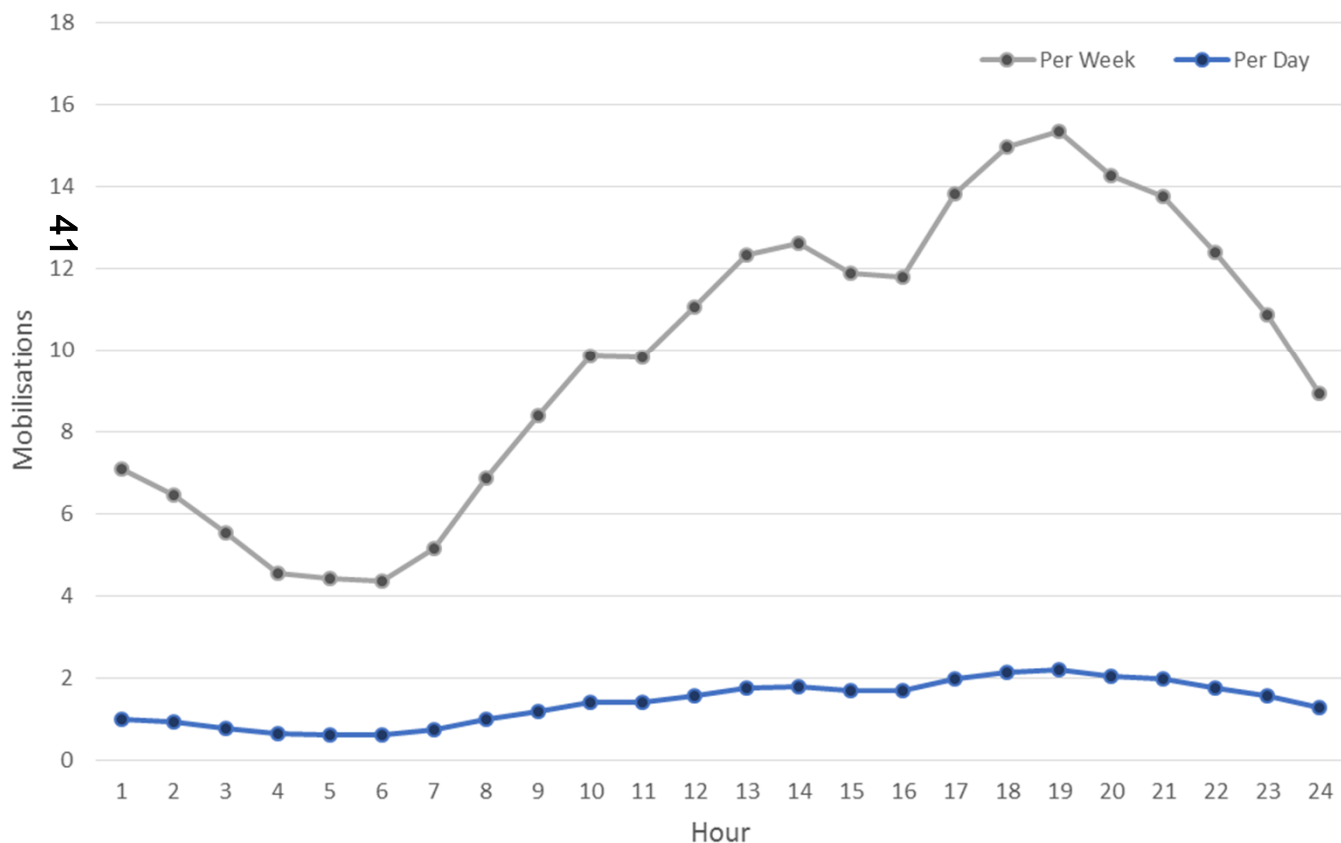
Overview of Emergency Incident Activity 2010-2015

Number of Fire Engine Mobilisations and Total Number of Incidents 2010-2015



Fire Engine Demand

Average no. of pump mobilisations to incidents per week and per day over 24 hours



Average time spent dealing with incidents

Minutes	Annual Average	
	No.	Percent
0-15	2991	35.6%
15-30	3342	39.8%
30-60	1470	17.5%
60-120	442	5.3%
120-240	85	1.0%
240+	71	0.8%
Total	8402	100.0%

Based on time of call to time stop message received

Tactical Response Vehicles (TRV)



Example of Tactical Response Vehicles used in other service areas

Specifications:

- Two crew members
- Water capacity between 150 – 200 litres with foam capability
- Dedicated four wheel drive
- Cost circa £50,000

Advantages:

- Low cost and relatively short lead time compared to standard fire appliances
- Small and versatile off road capable vehicle
- Retains some fire-fighting capability
- Attendance at incidents for scene assessment and intervention, resolving many small incidents
- Multi purpose – can be used for Emergency First Responding
- More fuel efficient than standard fire engines
- Fewer crew increases availability, at a lower cost

Tactical Response Vehicles

Used or being considered by (not exhaustive):

- West Midlands
- South Yorkshire
- West Yorkshire
- Humberside
- Devon and Somerset
- Staffordshire
- Tyne and Wear
- Durham and Darlington
- Cheshire

43

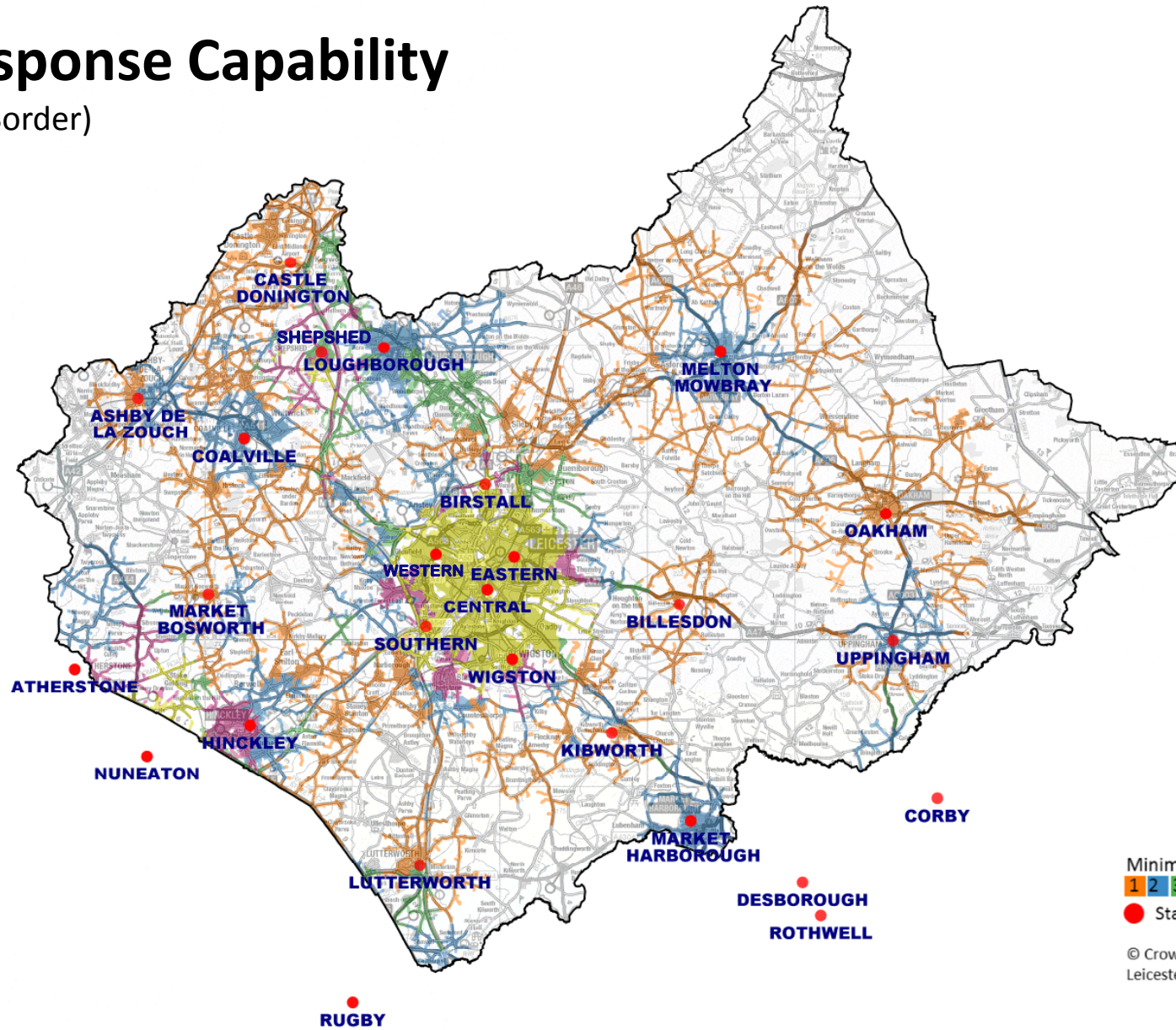
Suited for small fires and initial activity at other incidents. Used in conjunction with traditional fire engines at property fires.

Technical specifications vary dependant on risk profile.

Current Response Capability

(Includes Over the Border)

44



Minimum no. of fire engines by travel time
1 2 3 4 5 or more

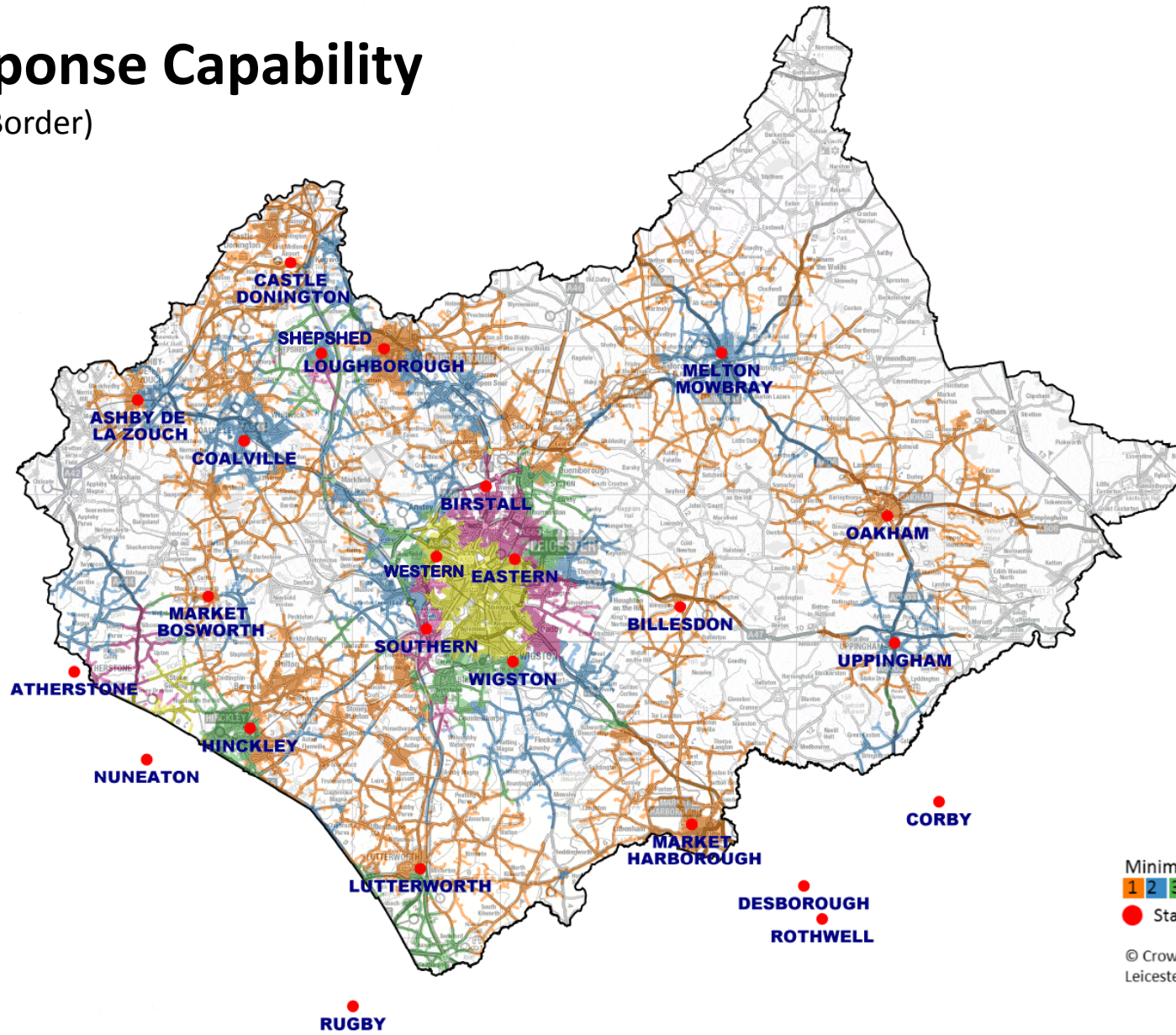
● Station

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Leicestershire Fire & Rescue Service 100026099.

Future Response Capability

(Includes Over the Border)

45



Consultation Activity

Consultation commenced 25 September 2015, closes 4 December 2015
(10 weeks)

Communicated electronically through email, social media and website

Over 2,100 stakeholders contacted via email including business,
community and statutory organisations

46 Over 10,000 accessed details via Facebook

10 Public Engagement Events attracting approximately 710 attendees

2 additional events planned at Coalville and Loughborough in
November

Wholetime and On-Call employees engaged with

Extensive press coverage

Consultation – Responses

Key Points from Engagement Events:

- Increase in council tax precept
- Government funding reductions
- Fewer resources affecting resilience
- Other fire and rescue authorities shrinking reducing support
- Fewer firefighters available
- No fire engines within the city centre
- Tactical Response Vehicles are untested and is not a fire engine
- Unsighted on rejected proposals
- Headquarters – options of use

Leicester, Leicestershire and Rutland Combined Fire Authority

Towards 2020: A Proud and Inspirational Fire and Rescue Service

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2016/20 Draft IRMP Proposals